

NORTHUMBRIAN WATER LIMITED SLAVERY AND HUMAN TRAFFICKING STATEMENT 2022

1. STATEMENT FROM CEO

At Northumbrian Water Limited (NWL) we are proud of our reputation as an ethical company and we are committed to making ethical behaviour a standard business practice. As part of that commitment, we adopt policies and practices to embed our values and to ensure that we are carrying out our business ethically.

As part of our ethical approach, we are committed to doing all we can to combat slavery and human trafficking by raising awareness and understanding of the many forms it can take and by reviewing and improving our policies and practices in light of that understanding.

This statement is made pursuant to section 54(6) of the Modern Slavery Act 2015 (MSA) and constitutes our slavery and human trafficking statement for the financial year ending 31 March 2022. It sets out the steps we have taken in the year to ensure that no offence under the MSA is occurring in our own business or in our supply chains.

H Mottram CBE
Chief Executive Officer

2. OUR STRUCTURE

NWL is one of ten regulated Water and Sewerage Companies in England and Wales and has over 3,000 employees.

NWL's immediate parent company is Northumbrian Water Group Limited (NWGL) and NWL owns a number of direct and indirect subsidiary companies which carry out financing activities on its behalf. All of these companies, together with NWGL and its other direct and indirect subsidiary companies, form the Northumbrian Water Group (NWG).

During the financial year covered by this statement the structure of the group of which NWL is a part can be found on our website, www.nwl.co.uk at: <https://www.nwl.co.uk/your-home/our-structure.aspx>

3. OUR BUSINESS

NWL is one of ten regulated Water and Sewerage Companies in England and Wales. It operates in the north east of England, trading as Northumbrian Water, and in the south east of England, trading as Essex & Suffolk Water.

In the north east, the business comprises the supply of both potable and raw water and the collection, treatment and disposal of sewage and sewage sludge, serving 2.7 million people in the major population centres of Tyneside, Wearside, and Teesside as well as the large rural areas of Northumberland and County Durham. We provide only wastewater services in Hartlepool.

In the south, we supply water services to 1.5 million people in Essex and 0.3 million in Suffolk. Our Essex area is part rural and part urban and includes the main population centres of Chelmsford, Southend and the London Boroughs of Barking and Dagenham and Havering and Redbridge. Our Suffolk area is mainly rural with the largest towns being Great Yarmouth and Lowestoft.

4. OUR SUPPLY CHAINS

We have an extensive supply chain of around 3,500 suppliers, with around 500 live contracts in place at any one time. There can be several tiers in the supply chain between us and the source of raw materials, spanning several countries.

We adopt multiple approaches to the procurement of goods and services and endeavour to engage suppliers at a level which is commensurate with the value, risk and importance to the business as a whole. The major spend areas are managed by our category managers directly with our contracted suppliers, while our smaller ad hoc requirements are managed on a local basis directly by the appropriate local personnel.

Ninety-nine per cent of the value of our supply chain is with UK based suppliers and ninety per cent of our total spend with suppliers is contracted and subject to procurement in accordance with The Utilities Contracts Regulations 2016.

5. OUR POLICIES ON SLAVERY AND HUMAN TRAFFICKING

We are committed to ensuring that there is no modern slavery or human trafficking in our supply chains or in any part of our business.

We expect our suppliers to comply with all applicable local laws and regulations and respect internationally recognised human and labour rights. NWL has published its Responsible Procurement Supplier Charter which includes an express statement of values, principles and standards of conduct for the performance of professional activities applicable to everyone in the supply chain, without exception.

In addition to this, the NWG Code of Conduct (Code of Conduct) includes general principles to guide the relationship of our employees with contractors and suppliers and to demonstrate NWL's interest in basing this relationship on the principles of responsible procurement.

These documents can be found on our website, www.nwl.co.uk.

6. TRAINING ON SLAVERY AND HUMAN TRAFFICKING

During the year ending 31 March 2022, the NWL Procurement team enhanced its knowledge regarding modern slavery and human trafficking by ensuring the completion by relevant team members of CIPS Ethical Procurement and Supply E-learning modules as part of their continuing personal development.

7. OUR DUE DILIGENCE PROCESSES FOR SLAVERY AND HUMAN TRAFFICKING

Every year each of our employees is asked to confirm they have read the Code of Conduct and we also require that any supplier working with us or on our behalf reads our Code of Conduct and agrees to work ethically, lawfully and with integrity.

All our contracted suppliers are subject to an approval process as part of which they commit to complying with our Code of Conduct.

8. OUR RISK ASSESSMENT

To meet the responsible procurement standards that we have laid down in our Responsible Procurement Supplier Charter, NWL recognises the importance of understanding our current position, where we need to improve, and where the greatest supply chain risks manifest. To help us achieve this we have produced a tool kit to assess and prioritise sustainability risks and impacts of supplier spend. Each theme in the assessment criteria is designed to cover specific areas that are important to us or are key behavioural and operational change programs that need to be delivered to enable us to deliver Responsible Procurement effectively.

Suppliers score themselves based on several factors, covering a wide range of sustainability and risk-based questions. The total score will be based on 'Strategic Importance', related to the strategy elements of 'Innovation', 'Ethics' and 'Risks' and 'Sustainability Impact', related to the strategy elements of 'Prosperous Communities' and 'Environmental Impacts'. Once the scores have been validated this will provide the relative positions on the 'Heat Map'. Following this an action plan is developed.

A first step in our due diligence is to gather an initial understanding of the salient risks and potential opportunities in our supply chain and how these may impact the business. Developing this understanding helps to determine our priorities and the most appropriate supplier engagement methods.

NWL has adopted a category management approach to procurement activity. For each category, NWL utilises a tool that has scores based on the sustainability impact a supplier can have on NWL operations. From this, the highest risk categories and higher risk suppliers were identified and NWL developed a prioritised action plan.

9. OUR EFFECTIVENESS IN ENSURING NO SLAVERY AND HUMAN TRAFFICKING IS TAKING PLACE IN OUR BUSINESS OR SUPPLY CHAINS

We have a confidential independent whistleblowing hotline and employees, and suppliers, are encouraged to raise concerns about anything which may not be in line with our ethics. Concerns raised through this, or any other available route, will help measure our effectiveness in ensuring no slavery and human trafficking is taking place in our business or supply chains.

We are also an accredited Living Wage employer and have gone beyond the minimum requirements of the Living Wage Foundation by extending the Living Wage to our apprentices. The living wage has also been extended to all eligible employees of our supply chain.

We are confident that there is no slavery or human trafficking in our own operations, and we consider there is a low risk of slavery or human trafficking being present at any level in our supply chains.

Our various HR and Finance systems have certain controls built into them to flag any anomalies to us, allowing us to react quickly to such anomalies. For example, our Finance systems automatically alert us to instances of duplicate bank accounts and multiple occupancy housing alerts. We also adopt a robust 'new starter' process for new employees.

We were recognised in 2022, for the eleventh consecutive year, as one of the world's most ethical companies by Ethisphere, a global leader in defining and advancing the standards of ethical business practices. We remain the only water and sewerage company in the world to be included on this prestigious list and one of only three companies operating in the UK. We feel that this recognition exemplifies our commitment to operating in an ethical way.

10. UTILITIES AGAINST SLAVERY

In November 2021 NWL joined the 'Utilities Modern Slavery Working Group'. In February 2022 the group was renamed 'Utilities Against Slavery'. The group was shortlisted for the Thomson Reuter's Stop Slavery Award 2022 recently. Utilities Against Slavery, facilitated by the Slave-Free Alliance, is a forum for energy, water and gas providers to collaborate to prevent and address modern slavery.

More than 25 utility organisations are members. Collectively, they employ more than 100,000 people with a supply chain spend in the region of £21bn. Their varied workforce carries out tasks ranging from complex engineering to more basic activities such as excavation and material distribution, so they are uniquely positioned to identify potential acts of modern slavery and take action.

11. OUR NEXT STEPS

We will continue to review the risk of slavery and human trafficking occurring in our own operations and at all levels within our supply chains as we develop our risk assessment process. This will also inform our future actions.

Whilst provisions addressing slavery and human trafficking are included in our terms and conditions, we will continue to formally carry out risk analysis of our supply chains. Training and awareness will be refreshed, where necessary, and all relevant policies and procedures will be continually reviewed and improved as necessary considering this awareness and the risk analysis. For example, all relevant Procurement team members will be required to maintain accreditation to the CIPS Ethical Register.

Our Responsible Procurement Strategy will enable the business to be well equipped to face ongoing challenges, both locally and globally, whilst allowing us to evolve and adapt to a more sustainable way of working. This approach is essential to allow us to have clearer visibility of our supply chain partners and it will ensure that, as a business, we are striving to do all we can to eliminate any unethical behaviour in the supply chain that does not align with NWG values.

As part of our strategy, we have established the Impact Initiative 7 (#II7) programme which allows us to focus our efforts on areas where we can really make the biggest impact when sourcing goods and services. This takes the form of four key activities within the seven initiatives to achieve a stated outcome.

In regard to modern slavery, the outcome we have set of 'safeguarding from unethical practices and strive for transparency in our supply chains' will be achieved through the following key activities.

- Develop an anti-slavery culture within the organisation through CIPS ethical test for the Procurement team and "Lunch and Learn" sessions for internal stakeholders with the support of the Supply Chain Sustainability School
- Refresh and relaunch our whistleblowing hotline.
- Clear identification of high-risk suppliers and enhance our onboarding checks for new suppliers through use of the Sustainability Matrix, Achilles UVDB and tender documentation
- Steering group membership and collaborative industry work with Utilities against Slavery working group in conjunction with slave free alliance

We will continue to work in partnership with suppliers to identify and improve areas of concern and we will ask our best performing supplier to share experiences and best practice within our supply chain. We will generate case studies to evidence the impact of our activities.

This statement was approved by the Board of Northumbrian Water Limited on 21 September 2022.

Heidi Mottram

H Mottram CBE
Chief Executive Officer

